A. Overview of the Criminal Justice Department

1. Mission and Structure

The Department of Criminal Justice generates and disseminates knowledge and information that is theoretically driven and policy relevant for the fields of criminal justice and criminology. Our faculty accomplishes this by: (1) engaging in research and scholarly activities to address issues of crime and justice affecting diverse populations in urban settings; (2) producing students who are critical and ethical thinkers, knowledgeable about the issues of crime and justice, and prepared for leadership positions in public and private sector agencies that address crime and justice problems; (3) collaborating with public and private agencies through education, training, and research ventures that enhance our understanding of, and response to, issues associated with crime and the administration of justice.

We maintain a focus on issues related to communities and crime/violence reflected in the research that our faculty conduct, as well as in the types of electives that we offer to students that distinguishes our program from others. We meet the demands of students by providing coursework that is theoretically driven but responsive to their needs.

Readings, lectures, and research assignments are supplemented with field trips and with guest speakers who are recognized professionals in the field. These efforts are enhanced by a demanding, yet rewarding, internship program. The Department offers Bachelor of Science and Master of Science degrees in criminal justice and will be offering a doctoral (Ph.D.) program in criminal justice and criminology beginning Fall 2010.

The Department's research activities further exemplify the commitment to integrating theory and practice of our interdisciplinary field. Some of that research addresses specific needs of criminal justice agencies, while some is more theoretical in nature. Further proof of the Department's commitment to scholarship can be found in two respected peer-reviewed journals published in the Department: Criminal Justice Review and the International Criminal Justice Review. This past year the Department approved the creation of the Center for Crime and Violence Prevention Policy, which is awaiting university approval. Another dimension of the Department's research activity is the Statistical Analysis Bureau (SAB) which analyzes Georgia criminal
justice data. The Department also houses the Georgia International Law Enforcement Exchange Program (GILEE) for law enforcement executive development in Georgia and several other countries, and the International Law Enforcement Enterprise (ILEE); several faculty members regularly engage in international research and assistance projects.

The Department maintains close professional ties with the criminal justice community through a host of agency-based internship placements, through various public committees and projects, and at various public events.

2. Faculty and Staff (Full-Time)

Dr. Brenda Blackwell, Associate Professor
Ms. Nadia Borrisova, Assistant Director, GILEE and ILEE
Dr. Timothy Brezina, Associate Professor
Dr. Dave Camp, Associate Professor Emeritus (teaching half-time appointment)
Dr. Sue Carter Collins, Associate Professor and Internship Coordinator
Dr. Dean A. Dabney, Associate Professor
Dr. Leah Daigle, Assistant Professor
Dr. Mary A. Finn, Professor and Associate Provost of Institutional Effectiveness
Dr. Joshua Hinkle, Assistant Professor
Dr. Robert R. Friedmann, Professor and Distinguished Chair of Public Safety Partnerships
Ms. Mary Mason, Senior Secretary
Dr. Raneem McEntire, Visiting Assistant Instructor
Dr. Brian K. Payne, Professor and Chair
Dr. Wendy Guastaferro, Assistant Professor
Dr. Lisa Muftić, Assistant Professor
Dr. Mark D. Reed, Associate Professor
Ms. Anita Stewart, Business Manager
Dr. Brent Teasdale, Assistant Professor
Dr. Volkan Topalli, Associate Professor
Dr. Barbara Warner, Associate Professor and Graduate Program Coordinator
Dr. Sue-Ming Yang, Assistant Professor

3. Students

Current students and graduates of the program are found in all components of the criminal and juvenile justice systems and at all professional levels within these components at the metro, state, and national levels. Many of our undergraduates go on to law school or graduate school. Our graduate students participate in various research projects with students and some of them attended academic conferences including the annual meetings of the American Society of Criminology, the Academy of Criminal Justice Sciences, the Southern Criminal Justice Association, and the Criminal Justice Association of Georgia. The Department values the close
relationships that are maintained among students, faculty, and alumni. This mutual support provides a dynamic environment which is enhanced even more by the proximity of municipal, county, state, and federal agencies as well as the private security sector.

The Department had a total of 1,198 students enrolled during 2009, while in 2008 1,115 students enrolled. Of the students enrolled in 2009, 67% were minorities and 787 (65.7%) were females. A total of 10,805 credit hours were produced by the faculty. This is up from 9887 credit hours the year before (an increase of 9.3%), and 8,784 credit hours in 2007 (a 23% percent increase of 2,021 hours). The following two tables provide a summary of student enrollment and credit hour production by faculty.

Calendar Year 2009 Criminal Justice Enrollment

<table>
<thead>
<tr>
<th>Program/Semester</th>
<th>Minority</th>
<th>% Minority</th>
<th>Female</th>
<th>% Female</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Spring 2009</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BS</td>
<td>264</td>
<td>68.4</td>
<td>284</td>
<td>65.1</td>
</tr>
<tr>
<td>MS</td>
<td>10</td>
<td>50.0</td>
<td>18</td>
<td>85.7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>274</td>
<td>64.6</td>
<td>302</td>
<td>66.1</td>
</tr>
<tr>
<td><strong>Summer 2009</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BS</td>
<td>134</td>
<td>62.3</td>
<td>151</td>
<td>65.9</td>
</tr>
<tr>
<td>MS</td>
<td>2</td>
<td>66.7</td>
<td>2</td>
<td>66.7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>136</td>
<td>63.3</td>
<td>152</td>
<td>65.9</td>
</tr>
<tr>
<td><strong>Fall 2009</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BS</td>
<td>296</td>
<td>65.9</td>
<td>313</td>
<td>64.9</td>
</tr>
<tr>
<td>MS</td>
<td>10</td>
<td>37.0</td>
<td>20</td>
<td>74.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>306</td>
<td>64.3</td>
<td>333</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>716</td>
<td>67.0</td>
<td>787</td>
<td>65.7</td>
</tr>
</tbody>
</table>

Credit Hours in Courses Taught by CJ Faculty, Calendar Years 2009-2008

<table>
<thead>
<tr>
<th>LEVEL</th>
<th>Spring 2009</th>
<th>Spring 2008</th>
<th>Summer 2009</th>
<th>Summer 2008</th>
<th>Fall 2009</th>
<th>Fall 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-2 LOWER</td>
<td>948.0</td>
<td>726.0</td>
<td>126.0</td>
<td>114.0</td>
<td>1250.0</td>
<td>916.0</td>
</tr>
<tr>
<td>3-4 UPPER</td>
<td>3342.0</td>
<td>3302.0</td>
<td>1151.0</td>
<td>1198.0</td>
<td>3412.0</td>
<td>3147.0</td>
</tr>
<tr>
<td>UNDERGRAD</td>
<td>4290.0</td>
<td>4028.0</td>
<td>1277.0</td>
<td>1312.0</td>
<td>4662.0</td>
<td>4063.0</td>
</tr>
<tr>
<td>5-9 GRAD</td>
<td>246.0</td>
<td>265.5</td>
<td>60.0</td>
<td>15.0</td>
<td>270.0</td>
<td>204.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>4536.0</td>
<td>4293.5</td>
<td>1337.0</td>
<td>1327.0</td>
<td>4932.0</td>
<td>4267.0</td>
</tr>
</tbody>
</table>
The Department placed 88 undergraduate criminal justice majors in internships with a variety of criminal justice agencies (44 Spring, 22 Summer, and 30 Fall). The Department has established internship relationships with more than 100 agencies.

The Department graduated 86 undergraduate and 8 graduate students in 2009 compared to 90 undergraduate and 7 graduate students in 2008.

In Fall 2009, the Department had 509 declared majors, which was nearly a 12.9% increase from the Fall 2008 semester figure of 443, and approximately a 22% increase over the Fall 2005 semester figure of 397.

**Graduate Research Assistants** were:

Andrea Barber, Ryan Coble, Tatum Dorsey, Jessica Ekhomu, Jomo Haldane, Charles Hogan, Daniel Jarvis, Kimberly Hill Latimore, Erin Marsh, Mollie Mills, Azra Muftic, Sadie Mummert, Lauren Perea, Tonisia Pinson, Beverly Reece, Casey Stoll, Kathryn Taber, Andrea Williams

**Criminal Justice Student Association**

The Criminal Justice Student Association is an organization open to all GSU students who are interested in crime and criminal justice-related topics. CJSA provides a forum that facilitates interaction between students, faculty, program alumni, professionals employed in the field, and members of the broader community. CJSA is committed to developing networks with future criminal justice employers, the GSU Student Government Association, and faculty members in the Criminal Justice Department. The CJSA officers for the 2009-2010 academic year:

Steven Fields-President  
Yterenickia Bell- Vice President  
Christopher Coronado-Secretary  
Hiwot Terefe-Treasurer  
Tiffany Wyche-Director of Marketing  
Dr. Sue Collins—Faculty advisor

**B. HIGHLIGHTS OF 2009**

- Faculty produced 54 publications: 3 books, 32 refereed articles, 8 book chapters/encyclopedia entries, one book review, and 10 research reports/other publications. (This was up from 44 publications the prior year: 3 books, 34 refereed articles, 4 book chapters/encyclopedia entries, 1 book review, and 2 research reports.)
- The department secured ~$131,000 in funded research (as compared to ~$106,000 the prior year.)
• The Department hired a one-year non-tenure track instructors—Dr. Ranee McEntire.
• The Department conducted a successful search for a new tenure track professor. The new hire is Joshua Hinkle, University of Maryland.
• The PhD proposal in Criminal Justice and Criminology was approved by the Board of Regents.
• The Undergraduate Committee completed its recommendations for revising the undergraduate curriculum.
• Faculty made presentations at numerous conferences including the Academy of Criminal Justice Sciences, the American Society of Criminology, the Southern Criminal Justice Association, and the International Conference on Terrorism’s Global Impact.
• The Department sponsored receptions at the Academy of Criminal Justice Sciences meeting in March and the American Society of Criminology meeting in November.
• The Department distributed two newsletters to students, faculty, and alumni.
• Results of an alumni survey were published by members of the undergraduate committee.
• The Department held an internship fair where graduating students presented posters related to the senior seminar. The fair was held in April 2009, July 2009 and December 2009.
• The Criminal Justice Student Association co-sponsored a job fair with the Department in April 2009.
• The Department continued its implementation of the Sophomore Learning Community.
• The Department used Supplemental Instruction for students in the Criminal Justice Statistics course.
• Under the leadership of the Academic Program Review Committee – Volkan Topalli (Chair), Brenda Sims Blackwell, Timothy Brezina, and Wendy Guastaferro – the department completed and submitted its self study as part of the academic review process.

1. SPECIAL ACCOMPLISHMENTS OF FACULTY

Awards/Honors:

Brenda Blackwell – received 2009 Outstanding CTW Ambassador Report Award (Georgia State University; $750 travel stipend included).

Robbie Friedmann – J. Edgar Hoover Memorial Scholarship, 2009. The Society of Former Special Agents of the FBI, Inc., at the 56th annual meeting, Atlanta, Georgia, September 19 ($2,500).

Wendy Guastaferro - Georgia State University Instructional Effectiveness Award; Center for Teaching & Learning Research Fellow (09-10); Keynote Speaker at College of Health & Human Sciences Honors Day ceremony, April 20, 2009.

Brian Payne – named vice president of Southern Criminal Justice Association after completing a term as second vice president; keynote speaker at Dakota Wesleyan’s Family Life Conference (February 2009).

Anita Stewart, the Department's Business Manager, received the College of Health and Human Sciences (CHHS) Staff Excellence Award.

Drs. Volkan Topalli and Barbara Warner were cited in a study published in the Journal of Criminal Justice education as the 8th and 9th top criminal justice scholars receiving research funding from national foundations.

Dr. Sue-Ming Yang presented “Do Broken Windows Cause Violence?” at a Congressional briefing focused on “Reducing Violent Crime at Places” on February 3, 2009 in the Senate Russell Office Building in Washington D.C.

Books:


Scholarly Journal Articles:


**Book Chapters/Encyclopedia Entries:**


Book Reviews:


Technical Reports:


Other Publications:


Grants/Contracts received:

Daigle, L. (2009). Georgia State University, Writing Across the Curriculum grant received for “Corrections”. ($2,000).

Guastaferro, W. (2009). Georgia State University, Writing Across the Curriculum grant received for “Corrections”. ($2,000).

Yang, S. M. (2009). Faculty Development Grant, Georgia State University ($800)

Yang, S. M. (2009). Principal Investigator, Risk Evaluation of Terrorism in South East Asia. Federal Agency funding National Consortium for the study of Terrorism and Responses to Terrorism (through START, University of Maryland), $30,149.


Grant work continued from prior years:

Finn, M., and Blackwell, B., completed their work on a child sex trafficking project funded by the National Institute of Justice.


Dr. Wendy Guastaferro continued work with the DeKalb County Drug Court, funded in part by a grant from the Substance Abuse Mental Health Services Administration (SAMHSA). The following excerpt is from a SAMHSA site visit evaluation report (July 2009): Important to creating T2 [a program for lower risk offenders] and to the effectiveness of [DeKalb County Drug Court] is Georgia State University Program Evaluator, Dr. Wendy Guastaferro, who provides hands-on technical assistance in reviewing workflow and interacting onsite with criminal justice and treatment team members. ...Recommendation: DeKalb County Drug Court should consider becoming a mentor court or otherwise hosting other drug court representatives seeking to observe drug court and treatment program outstanding practices.

Dr. Volkan Topalli continued as PI of Grant GLC17 (National Science Foundation Grant) started 2005 ($127,383).

Grants submitted:


Yang, S. M. (2009). *Broken windows: An objective reality or a race-dependent perception?* Faculty Mentored Grant, Georgia State University.


Presentations at Academic Conferences: (excludes presentations to local groups, businesses, and professional groups).


Collins, S. C. “Legal Research and Social Science Research: Are They Compatible or Mutually Exclusive?” Presented at ACJS, Boston, MA., March 12, 2009.


Payne, B.K., & Dabney, D.A. “Sanctioning Health Care Offenders: Punishing the Crime or the Criminal?” Presented at the annual meetings of the Academy of Criminal Justice Sciences, Boston, MA, March 2009.


Reed, M. D. “Procedural justice and the courts: Co-victim satisfaction in the criminal processing of murder cases.” Presented at the American Society of Criminology meetings in Philadelphia, PA, November 2009.


2. SPECIAL ACCOMPLISHMENTS OF STUDENTS

Student Awards and Honors:
Larry E. Quinn Memorial Award
Lillian W. Robinson

Undergraduate Academic Award
Karima A. Ibrahim

Graduate Academic Award
Taneshia V. Sims and Erin L. Valentino

James L. Maddex, Jr. Scholarship
Janay Nichelle Davis and Erinn Perry
Phil Peters Scholarship  
Miranda Bauman

American Society of Industrial Security Greater Atlanta Chapter Scholarship  
Laura Ryan

Bobby Joe Chancey Sr. Memorial Scholarship  
Hung Tran

Chris Perrin Memorial Scholarship  
Tatum A. Dorsey and Alyssa Stewart

Distinguished Alumni Service Award  
Isaiah Mapp, Jr.

Outstanding Criminal Justice Agency Award  
Georgia Bureau of Investigation

Judge Andrew A. Mickle Outstanding Instructor Award  
Dr. Derek Allen

3. SPECIAL ACTIVITIES IN PUBLIC SERVICE

Departmental Journals. It was another productive year for the two peer-reviewed journals which are housed in the Department: *Criminal Justice Review* (*CJR*) and *International Criminal Justice Review* (*ICJR*). Dr. Dean Dabney concluded his second year as editor in 2009. The editor was assisted by three GRA’s: Jessica Ekhomu as managing editor (40% FTE appointment), Ryan Coble as book review editor (30% FTE appointment).

The *Criminal Justice Review* is published four times a year through a lease agreement with Sage Publications. The *CJR* is a scholarly journal dedicated to presenting a broad perspective on criminal justice issues. It focuses on any aspect of crime and the justice system and can feature local, state, or national concerns. Both qualitative and quantitative pieces are encouraged, providing that they adhere to standards of quality scholarship. As a peer-reviewed journal, we encourage the submission of articles, research notes, and commentaries that focus on crime and broadly defined justice-related topics. 2008 marked the second year of the James L. Maddex, Jr. Paper of the Year Award, an honor that was bestowed upon Drs. Kent R. Kerley, Heith Copes, and Andy Hochstetler for their article entitled, "Self-Control, Prison Victimization, and Prison Infractions," that appeared in the fourth issue of volume 34.

During this reporting period, the *CJR* processed a total of 112 manuscripts; 43 of which were previous years’ submissions and 71 of which were new submissions. Comparing the
numbers from 2008 to 2009, we experienced a 5% increase in the total number of manuscripts processed and 2% increase in the number of new manuscript submissions. A total of 20 of the 43 carry over manuscripts were published in the 2009 volume, 8 were accepted for publication in the 2010 volume, 8 were rejected, 2 withdrawn, and 5 remained in a pending status at the end of the year. This translates into an acceptance rate of 83.7% for these 43 carry over submissions. Of the 71 new submission in 2009, 11 were accepted for publication, 43 rejected, 3 were withdrawn by the authors, and 14 were pending decisions at the close of the calendar year. This translates into an acceptance rate of 15.5% for the manuscripts submitted and processed during the 2009 calendar year.

Of the 94 manuscripts that were processed by CJR staff in 2009 to the point of a final decision, 39 achieved an acceptance status (41.5%) and 51 were designated a rejection status (54.3%).

Of those manuscripts that were received and acted upon by CJR staff in 2009, the average turnaround time for a first level decision letter was 49 days. This represents nearly a 5% decrease in processing time over the distressing 51.2 day average from 2008. Of the 39 manuscripts that were eventually accepted for publication in 2009, the average processing time to a final decision was 169 days.

This above detailed activity resulted in the publication of 4 issues of the 2009 volume 34 of the CJR: issue one containing 5 articles, 1 commentary piece, and 15 book reviews; issue two containing 5 articles, 1 summary of recent legal developments, and 25 book reviews; issue three containing 5 articles, 1 summary of recent legal developments, and 10 book reviews; and issue four containing 4 articles, 1 summary of recent legal developments, and 9 book reviews.

The International Criminal Justice Review is also published four times a year through a lease agreement with Sage Publications. The ICJR is a scholarly journal dedicated to presenting system wide trends and problems on crime and justice throughout the world. Articles may focus on a single country or compare issues affecting two or more countries. Both qualitative and quantitative pieces are encouraged, providing they adhere to standards of quality scholarship. Manuscripts may emphasize either contemporary or historical topics. As a peer-reviewed journal, we encourage the submission of articles, research notes, and commentaries that focus on crime and broadly defined justice-related topics in an international and/or comparative context. 2009 marked the second year of the Richard J. Terrill Paper of the Year Award, an honor that was bestowed upon Drs. Sener Uludag, Mark Colvin, David Hussey, Abbey L. Eng for their article entitled, "Democracy, Inequality, Modernization, Routine Activities, and International Variations in Personal Crime Victimizations,” that appeared in the third issue of volume 19.

During 2009, the ICJR processed a total of 67 manuscripts; 28 of which were previous years’ submissions and 39 of which were new submissions. Comparing the numbers from 2008 to 2009, we experienced a 10% decrease in the total number of manuscripts processed and 15% decrease in the number of new manuscript submissions. A total of 16 of the carry over manuscripts were published in the 2009 volume, 1 was accepted for publication in the 2010 volume, 6 were rejected, 2 were withdrawn, and 1 was pending at
the end of the 2009 calendar year. This translates into an acceptance rate of 57.1% for
these carry over submissions. Of the new submission in 2009, 11 were accepted for
publication, 22 rejected, 0 withdrawn by the authors, and 7 were pending decisions at the
close of the calendar year. This translates into an acceptance rate of 28.2% for the
manuscripts submitted and processed during the 2009 calendar year.

Of the 60 manuscripts that were processed by ICJR staff in 2009 to the point of a final
decision, 29 achieved an acceptance status (48.3%) and an equal number (29) were
designated a rejection status (48.3%).

Of those manuscripts that were received and acted upon by ICJR staff in 2009, the
average turnaround time for a first level decision letter was 56 days. This number
represents a 5% improvement over the average processing time (59 days) experienced
during 2008. Of the 2009 submissions that were eventually accepted for publication, the
average processing time was 166 days.

This above mentioned activity resulted in the publication of 4 issues of the 2009 volume
19 of the ICJR: issue one containing 3 articles and 20 book reviews; issue two containing
6 articles and 20 book reviews; issue three containing 4 articles and 19 book reviews; and
issue four containing 4 articles, 1 summary of recent legal developments, and 17 book
reviews. Issue 19:2 was a thematic issue focusing on genocide, with Dr. John Winterdyk
from the faculty of Mount Royal College in Canada serving as guest editor.

Georgia International Law Enforcement Exchange (GILEE) and International Law
Enforcement Enterprise. Georgia International Law Enforcement Exchange (GILEE)
and International Law Enforcement Enterprise. Both GILEE and ILEE carried out 20
programs that included the 17th delegation of Georgia, California, and Florida, police
officials visiting Israel. A total of 71 police officials participated in these programs. In
addition, Major General (Ret.) Moshe Yaalon, Israel’s Deputy Prime Minister and former
IDF Chief of Staff, briefed law enforcement communities in Atlanta and Nashville on
how democracies can win their fight against the threat of international terrorism. Eight
law enforcement leaders from Argentina, Colombia, Finland, Greece, Haiti, Indonesia,
Israel and Jamaica, were guests of the State Department in Georgia and briefed by the
GBI and GILEE on U.S. law enforcement challenges and responses. The Deputy
Commissioner of the Israel Police attended the Georgia Law Enforcement Command
College at Columbus State University, lectured in Columbus and also trained with the
Atlanta Police Department. GILEE and the U.S. Attorney’s Office for the Northen
District of Georgia held a special briefing on “International Terrorism and Local
Solutions” with counter-terrorism experts. GILEE and ASIS - Greater Atlanta Chapter
held a summit on Law Enforcement and Business Continuity: Challenges and Solutions
for a New Era. Federal, state and local agencies as well as corporate representatives and
subject matter experts briefed the summit and conducted workshops. A Chief
Superintendent from the Israel Police Division of Identification and Forensic Science
visited the Georgia Bureau of Investigation’s Division of Forensic Sciences. The two
crime labs conduct annual cooperation programs. Bomb technicians teams from the GBI
and the Israel Police held on-site training for their counterparts. Representatives from the U.S. Attorney for the Northern District of Georgia and the Charleston County Sheriff's Office (SC), were speakers at the 9th World Summit on Counter Terrorism: "Terrorism's Global Impact," Herzliya, Israel. GILEE received the J. Edgar Hoover Memorial Scholarship Award and $2,500 from the Society of Former Special Agents of the FBI, Inc., at their 56th annual meeting.

**Other Public Service**

Faculty service their profession, the criminal justice community, and their local community in a number of ways. To illustrate, faculty serve on the editorial boards of the: American Journal of Criminal Justice, Crime Prevention and Community Safety, Criminal Justice Policy Review, Journal of Crime and Justice, Journal of Criminal Justice Education, Journal of Drug Issues, and Justice Quarterly. They have also reviewed manuscripts for a host of scholarly publications and grants for the National Science Foundation. Finally, they have been active in their professional associations, including the American Society of Criminology, the Academy of Criminal Justice Sciences, and the Southern Criminal Justice Association.

In reference to the criminal justice community, faculty are involved both as advisors and members of groups or committees such as: the Atlanta Mayor’s Office on the Weed and Seed Program, the Atlanta Police Department, the Crime Victims Advocacy Council, Atlanta Crime Stoppers, Georgia Association of Chiefs of Police, Georgia Peace Officers Standards and Training Council, the Community Policing Committee of the International Association of Chiefs of Police, the Training and Education Committee for the Georgia Association of Chiefs of Police, the Police Foundation Board for the Atlanta Police Department, the Fulton County Courthouse Security Commission, the Advisory Board for the International Institute for Counterterrorism (in the Interdisciplinary Center, Herzliya, Israel), the Academic Committee on Harm Prioritization Scale, Royal Canadian Mounted Police, and the International Association of Chiefs of Police. Their involvement in the community includes performing various service activities for groups or organizations such as English Avenue Community Public Safety Committee, American Association of University Women, Central Atlanta Progress, Eagle’s Nest Ministries, the Jewish Federation of Greater Atlanta, and the Turkish American Cultural Association of Georgia.

**C. PLANNING**

1. **GOALS FOR 2009**
   
   A. Promote connections with students
   B. Expand funded research
   C. Expand use of web-based technology in courses
   D. Revise curricula where necessary
   E. Evaluate Sophomore Learning Community
   F. Address changes recommended in CHHS Strategic Plan (e.g., advisory board, connections with alumni, explore possibility of minor)
G. Develop PhD program handbook, policies, and procedures

2. ACCOMPLISHMENTS IN 2009
   A. The PhD program was approved by the Board of Regents.
   B. The Department sponsored three receptions for students and internship agencies.
   C. Faculty increased the number of grant submissions.
   D. CRJU 1100/3100 was taught as a hybrid class.
   E. The Undergraduate Committee completed its revisions of the undergraduate curriculum.
   F. An evaluation of the SLC was initiated.
   G. The Undergraduate Committee proposed a minor and is continuing its efforts to refine the requirements of a minor in criminal justice.
   H. Efforts have begun to develop an advisory board and expand connections with alumni.
   I. The PhD program was approved by the Board of Regents.
   J. A PhD program handbook is being developed. Policies and procedures to guide the implementation of the program have been discussed.

3. GOALS FOR 2010
   A. Increase grant funding
   B. Recruit and admit first cohort of PhD students
   C. Integrate PhD courses into curricula
   D. Increase interdisciplinary research
   E. Develop alumni advisory board
   F. Determine whether CJ courses can be offered at Alpharetta if resources are available
   G. Complete departmental action plan
   H. Submit proposal for Second Century funding
   I. Develop advising program that better meets needs of students than the current model does.