A. Overview of the Criminal Justice Department

1. Mission and Structure

The Department of Criminal Justice and Criminology generates and disseminates knowledge and information that is theoretically driven and policy relevant for the fields of criminal justice and criminology. Our faculty accomplishes this by: (1) engaging in research and scholarly activities to address issues of crime and justice affecting diverse populations in urban settings; (2) producing students who are critical and ethical thinkers, knowledgeable about the issues of crime and justice, and prepared for leadership positions in public and private sector agencies that address crime and justice problems; (3) collaborating with public and private agencies through education, training, and research ventures that enhance our understanding of, and response to, issues associated with crime and the administration of justice.

We maintain a focus on issues related to communities and crime/violence reflected in the research that our faculty members conduct, as well as in the types of electives that we offer to students that distinguishes our program from others. We meet the demands of students by providing coursework that is theoretically driven but responsive to their needs.

Readings, lectures, and research assignments are supplemented with field trips and with guest speakers who are recognized professionals in the field. These efforts are enhanced by a demanding, yet rewarding, internship program. The Department offers Bachelor of Science and Master of Science degrees in criminal justice and a doctoral (Ph.D.) program in criminal justice and criminology. We welcomed our second cohort of doctoral students in Fall 2011.

The Department's research activities further exemplify the commitment to integrating theory and practice of our interdisciplinary field. Some of that research addresses specific needs of criminal justice agencies, while some is more theoretical in nature. Further proof of the Department's commitment to scholarship can be found in two respected peer-reviewed journals published in the Department: *Criminal Justice Review* and the *International Criminal Justice Review*. 
The Department maintains close professional ties with the criminal justice community through a host of agency-based internship placements, through various public committees and projects, and at various public events.

As part of broader College restructuring, in October 2010, it was decided that the Department of Criminal Justice and Criminology would be moved to the Andrew Young School of Policy Studies effective July 1, 2011.

2. **Faculty and Staff (Full-Time)**

Dr. Brenda Blackwell, Associate Professor and Undergraduate Coordinator
Ms. Nadia Borrisova, Assistant Director, GILEE and ILEE
Dr. Timothy Brezina, Associate Professor and Doctoral Program Coordinator
Dr. Dave Camp, Associate Professor Emeritus (teaching one course a year)
Dr. Sue Carter Collins, Associate Professor and Internship Coordinator
Dr. Dean A. Dabney, Associate Professor
Dr. Leah Daigle, Assistant Professor
Dr. Mary A. Finn, Professor
Dr. Robert R. Friedmann, Professor emeritus
Dr. Joshua Hinkle, Assistant Professor
Ms. Tori Johnson, Visiting Instructor
Ms. Jamia Luckett, Administrative Assistant
Ms. Mary Mason, Senior Secretary
Dr. Brian K. Payne, Professor and Chair
Dr. Wendy Guastaferro, Assistant Professor
Dr. Lisa Muftić, Assistant Professor
Dr. Mark D. Reed, Associate Professor
Ms. Anita Stewart, Business Manager
Dr. Brent Teasdale, Assistant Professor
Dr. Volkan Topalli, Associate Professor
Dr. Barbara Warner, Associate Professor and Master’s Program Coordinator
Ms. Jodie Yu, Clinical Instructor

3. **Students**

Current students and graduates of the program are found in all components of the criminal and juvenile justice systems and at all professional levels within these components at the metro, state, and national levels. Many of our undergraduates go on to law school or graduate school. Our graduate students participate in various research projects with faculty and some of them attended academic conferences including the annual meetings of the American Society of Criminology, the Academy of Criminal Justice Sciences, the Southern Criminal Justice Association, and the Criminal Justice Association of Georgia. The Department values the close relationships that are maintained among students, faculty, and alumni. This mutual
support provides a dynamic environment which is enhanced even more by the proximity of municipal, county, state, and federal agencies as well as the private security sector.

The Department had a total of 1,253 students enrolled during 2011, while in 2010 1,448 students enrolled. A total of 13,179 credit hours were produced by the faculty. This is up from 12,366 credit hours the year before, and 8,784 credit hours in 2007 (a 50 percent increase of 4,395 hours). The following two tables provide a summary of student enrollment and credit hour production by faculty.

<table>
<thead>
<tr>
<th>Credit hours generated</th>
<th>Credit Hours in courses taught by CJ faculty, 09-11</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Lower</td>
</tr>
<tr>
<td>2009 spring</td>
<td>948</td>
</tr>
<tr>
<td>2009 summer</td>
<td>126</td>
</tr>
<tr>
<td>2009 fall</td>
<td>1250</td>
</tr>
<tr>
<td><strong>2009 total</strong></td>
<td><strong>2324</strong></td>
</tr>
<tr>
<td>2010 spring</td>
<td>1078</td>
</tr>
<tr>
<td>2010 summer</td>
<td>138</td>
</tr>
<tr>
<td>2010 fall</td>
<td>1728</td>
</tr>
<tr>
<td><strong>2010 total</strong></td>
<td><strong>2944</strong></td>
</tr>
<tr>
<td>2011 Spring</td>
<td>1168</td>
</tr>
<tr>
<td>2011 Summer</td>
<td>165</td>
</tr>
<tr>
<td>2011 Fall</td>
<td>1408</td>
</tr>
<tr>
<td><strong>2011 Total</strong></td>
<td><strong>4155</strong></td>
</tr>
</tbody>
</table>

CJ/CRIM Number of Graduates and Majors, 2003-2011

<table>
<thead>
<tr>
<th></th>
<th>B.S. Graduates</th>
<th>M.S. Graduates</th>
<th>Majors (Fall)</th>
<th>Legal Studies (Fall)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>80</td>
<td>10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2004</td>
<td>85</td>
<td>11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2005</td>
<td>89</td>
<td>9</td>
<td>429</td>
<td>17</td>
</tr>
<tr>
<td>2006</td>
<td>99</td>
<td>13</td>
<td>477</td>
<td>41</td>
</tr>
<tr>
<td>2007</td>
<td>83</td>
<td>11</td>
<td>448</td>
<td>47</td>
</tr>
<tr>
<td>2008</td>
<td>90</td>
<td>7</td>
<td>443</td>
<td>49</td>
</tr>
<tr>
<td>2009</td>
<td>86</td>
<td>8</td>
<td>509</td>
<td>41</td>
</tr>
<tr>
<td>2010</td>
<td>112</td>
<td>9</td>
<td>617</td>
<td>41</td>
</tr>
<tr>
<td>2011</td>
<td>139</td>
<td>9</td>
<td>633</td>
<td>32</td>
</tr>
</tbody>
</table>
The Department placed 139 undergraduate criminal justice majors in internships with a variety of criminal justice agencies. The Department has established internship relationships with more than 100 agencies (see Appendix for the agencies with which the department currently has an internship partnership).

The Department graduated 139 undergraduate and 9 graduate students in 2011 compared to 112 undergraduate and 9 graduate students in 2010.

In Fall 2011, the Department had 645 declared majors, which was nearly a 5% increase from the Fall 2010 semester figure of 617, and approximately a 62% increase over the Fall 2005 semester figure of 397.

**PhD Students Returning After 2011:**


**Student Associations**

The *Criminal Justice Student Association* is an organization open to all GSU students who are interested in crime and criminal justice-related topics. CJSA provides a forum that facilitates interaction between students, faculty, program alumni, professionals employed in the field, and members of the broader community. CJSA is committed to developing networks with future criminal justice employers, the GSU Student Government Association, and faculty members in the Criminal Justice Department. The CJSA officers for the 2011-2012 academic year were:

Chris Coronado - President  
Sue Ann Liverpool - Secretary/Treasurer  
Yen Kim Sy - Director of Marketing  
Dr. Sue Collins - Faculty advisor

The *Graduate Criminal Justice Student Association* is open to Master’s and PhD students and is designed to provide an association where new graduate students can be introduced and welcomed. The association hosts and sponsors various activities over the academic year in an effort to give students access to new research. The goal is to provide a supporting environment to all graduate students in the Department of Criminal Justice and Criminology at Georgia State University. The CJSA officers for the 2011-2012 academic year were:

Charles Hogan – President  
Daniella Stuart -- Vice President
B. HIGHLIGHTS OF 2011

- Faculty produced 26 publications: 2 books, 17 refereed articles, and 7 book chapters/encyclopedia entries/research reports/other publications.
- The department secured ~$350,000 in funded research (as compared to ~$229,000 the prior year).
- Second PhD cohort began program in Fall 2011
- The Department hired a one-year non-tenure track instructor—Ms. Tori Johnson.
- Faculty made presentations at numerous conferences including the Academy of Criminal Justice Sciences, the American Society of Criminology, the Southern Criminal Justice Association, and the International Conference on Terrorism’s Global Impact.
- The Department sponsored receptions at the Academy of Criminal Justice Sciences meeting in March and the American Society of Criminology meeting in November.
- The Department distributed two newsletters to students, faculty, and alumni.
- The Department held an internship fair where graduating students presented posters related to the senior seminar. The fair was held in April 2011, July 2011 and December 2011.
- The Criminal Justice Student Association co-sponsored a job fair with the Department in April 2011.
- Department renamed Department of Criminal Justice and Criminology
- Department transitioned to Andrew Young School of Policy Studies
- Department began to offer courses at Alpharetta campus.

Department and Faculty Accomplishments:


- **Leah Daigle** received the College of Health and Human Sciences Junior Faculty Scholarship Award, Georgia State University. Awarded to one junior faculty member annually for excellence in scholarship.

- **Leah Daigle** was awarded the 2011 Academy of Criminal Justice Sciences’ Outstanding Book Award for *Unsafe in the Ivory Tower: The Sexual*

- Leah Daigle was awarded the 2011 Academy of Criminal Justice Sciences’ MacNamara Award for Outstanding Journal Publication for the article “What Distinguishes Single From Recurrent Sexual Victims? The Role of Lifestyle-Routine Activities and First-incident Characteristics,” co-authored with Bonnie S. Fisher and Francis T. Cullen.

- An article in Journal of Criminal Justice Education ranked top female academic “stars” based on total citations, various citation measures, and total number of publications. Among the “stars,” Leah Daigle was ranked second for “elite” publications and eighth for total number of citations.

- The data sharing MOU between GSU and the Atlanta Police Department was updated. The MOU was signed by Dr. Robin Morris, Vice President of Research at Georgia State University, and Chief George N. Turner, Atlanta’s police chief. Dean Dabney was instrumental in revising the MOU as part of an ongoing project focusing on developing research partnerships with community agencies.

- Wendy Guastaferro was identified as a junior “rainmaker” among junior faculty in criminal justice. She was ranked second out of 102 junior faculty in criminal justice (assistant professors and associate professors promoted since 2008) in total dollars secured through external funding sources and third out of 102 junior faculty for number of grants and contracts secured. Presentation citation: Tapp, S. & Tewksbury, R. (Sept., 2011). Junior rainmakers: External funding by junior professors in PhD granting criminal justice programs. Paper presented at the Southern Criminal Justice Association conference, Nashville, TN.

- Lisa Muftic was selected as a “Junior Scholar” by the International Research & Exchanges Board (IREX) for the 2012 Regional Policy Symposium (Transnational Crime and Corruption in Eastern Europe and Eurasia) sponsored by United States Department of State and implemented by IREX and the Woodrow Wilson International Center for Scholars’ Kennan Institute.

- Volkan Topalli arranged the Inaugural Symposium on Crime Policy and Research, which was sponsored by the Andrew Young School of Policy Studies at Georgia State University, the Emory Center for Injury Control, and the W.J. Usery Chair of the American Workplace.

- Barbara Warner, associate professor of criminal justice, was appointed to the editorial board of Criminology, one of the top journals in our field.

Books:


**Articles/ Book Chapters:**


Technical Reports:


Grants/contracts received:


Guastaferro, Wendy. DeKalb County Drug Court, year 2 ($36,303) of 3 year grant (total $108,910).

Guastaferro, Wendy, & Daigle, Leah. Criminal Justice Coordinating Council, year 2, Coastal Prison Project, year 2 ($68,345) of 3 year grant ($207,718).
Guastaferro, Wendy, & Muftic, Lisa. DeKalb County Sheriff’s Office, Program evaluation of Starting Treatment And Recovery Today (START) in-custody substance abuse treatment program. $19,374.

Muftic, Lisa R. Principle Investigator, Seed Research Funds for Injury and Violence Prevention, to examine anti-sex trafficking programs, services, and prevention efforts in post conflict areas, with Bosnia-Herzegovina serving as the pilot site, Georgia State University, Awarded Spring-Summer 2011, $14,570.


Topalli, Volkan. (Co-I under Michael Eriksen). Georgia State University NCMHD Center of Excellence. The National Institutes of Health. Role: Research Core Group Steering Member. Budget, $504,172, Total Center Award, $6.7 million)

Grants submitted:

Blackwell, Brenda. “Enhancing Program Delivery: Evaluation of the ‘Children without a Voice’ Anti-Bullying Program in Local Schools.” Submitted 2011 to the Emory Center for Injury Control Faculty Pilot Grant Program: Community-based Research or Capacity-building Grant. Requested $25,151.


Dabney, Dean. Project ATLAS: Atlanta’s Anti-Violence Strategy (Co-Principal Investigator with City of Atlanta’s Mayor’s Office of Weed and Seed as Principal Investigator). Submitted to the Office of Juvenile Justice and Delinquency Prevention, OJJDP FY 2011 Community-Based Violence Prevention Demonstration Program (OJJDP-2011-2967). $2,008,589 unfunded.

Dabney, Dean. Community Gun Violence Prevention Program. (Co-Principal Investigator with City of Atlanta’s Mayor’s Office of Weed and Seed as Principal Investigator). Submitted to the Criminal Justice Coordinating Council of Georgia, Project Safe Neighbourhoods (PSN): Neighborhood Violence Prevention Initiative solicitation. $179,270 unfunded.

and informal responses in search of more effective policy, Fulbright Scholar Program. Pending Review.


2. SPECIAL ACCOMPLISHMENTS OF STUDENTS, ALUMNI, AND PTIs

*Awards and Honors:*

**Graduate Academic Honor Award** - Beverly Crank & Nancy Dickinson

**Undergraduate Academic Honor Award** - Eric Little & Cordarius Pettaway

**Chris Perrin Memorial Scholarship** - Jenese Daniel

**James L. Maddex Scholarship** - Beverly Crank

**Larry E. Quinn Memorial Award** - Rodney Woody

**Phil Peters Memorial Scholarship** - Meghan Bowden

**Bobby Jo Chancey Sr. Memorial Scholarship** - Edet Unanaowo
Judge Andrew Mickle Outstanding Part-Time Instructor Award - Major Debbie Turner

Distinguished Alumni Service Award - Chief Connie B. Sampson

3. SPECIAL ACTIVITIES IN PUBLIC SERVICE

Departmental Journals. It was another productive year for the two peer-reviewed journals which are housed in the Department: Criminal Justice Review (CJR) and International Criminal Justice Review (ICJR). Dr. Dean Dabney concluded his fourth year as editor in 2011. The editor was assisted by two doctoral level GRA’s: Mindy Bernhardt as managing editor (40% FTE appointment), Shila Hawk-Tourtelot as book review editor (40% FTE appointment).

The Criminal Justice Review is published four times a year through a lease agreement with Sage Publications. The CJR is a scholarly journal dedicated to presenting a broad perspective on criminal justice issues. It focuses on any aspect of crime and the justice system and can feature local, state, or national concerns. Both qualitative and quantitative pieces are encouraged, providing that they adhere to standards of quality scholarship. As a peer-reviewed journal, we encourage the submission of articles, research notes, and commentaries that focus on crime and broadly defined justice-related topics. 2011 marked the fourth year of the James L. Maddex, Jr. Paper of the Year Award, an honor that was bestowed upon Kevin Buckler, Mario Davila and Steve Wilson for their article entitled, “U.S. Supreme Court Decisions in Fourth Amendment Cases (1961–2009): A Test of the Legal Subculture, Democratic Subculture, Negotiation/Synthesis, Resource Capability, and Social Background Hypotheses,” that appeared in the December issue of volume 36.

During this reporting period, the CJR processed a total of 121 manuscript submissions and re-submissions (113 original articles, 4 research notes, and 4 commentaries); 14 of which resulted from previous years’ re-submissions and 74 were new submissions in 2011. Comparing the numbers from 2010 to 2011, we experienced a 13% increase in the total number of manuscripts processed and 10% decrease in the number of new manuscript submissions. A total of 9 of the 14 carry over manuscripts were published in the 2011 volume, 1 is slated to be published in a 2012 volume, 2 were rejected, and 2 were pending decisions at the end of the calendar year. This translates into an acceptance rate of 71.4% for these 14 carry over submissions. Of the 74 new manuscript submissions in 2011, 13 were accepted for publication, 34 rejected, 18 were given the decision of major revisions and 9 were pending decisions at the end of the calendar year. This translates into an acceptance rate of 17.6% for the manuscripts submitted and processed during the 2010 calendar year.

Of the 111 manuscripts that were processed by CJR staff in 2011 to the point of a final decision, 23 achieved an acceptance status (20.7%) and 36 were designated with a final rejection status (32.4%).
Of those manuscripts that were received and acted upon by CJR staff in 2011, the average turnaround time for a first level decision letter was 52 days. This represents no change in average first-level processing time from 2010. Of the 23 manuscripts that were eventually accepted for publication in 2011, the average overall editorial office processing time from original submission to a final decision was 234 days.

This above detailed activity resulted in the publication of 4 issues of the 2011 volume 36 of the CJR: issue one containing 5 articles, and 11 book reviews; issue two containing 5 articles, 1 summary of recent legal developments, and 11 book reviews; issue three containing 5 articles, 1 summary of recent legal developments, and 11 book reviews; and issue four containing 4 articles, 1 commentary, 2 research notes, 1 summary of recent legal developments, and 12 book reviews.

The International Criminal Justice Review is also published four times a year through a lease agreement with Sage Publications. The ICJR is a scholarly journal dedicated to presenting system wide trends and problems on crime and justice throughout the world. Articles may focus on a single country or compare issues affecting two or more countries. Both qualitative and quantitative pieces are encouraged, providing they adhere to standards of quality scholarship. Manuscripts may emphasize either contemporary or historical topics. As a peer-reviewed journal, we encourage the submission of original articles, research notes, and commentaries that focus on crime and broadly defined justice-related topics in an international and/or comparative context. 2011 marked the fourth year of the Richard J. Terrill Paper of the Year Award, an honor that was bestowed upon Uberto Gatti, Sandrine Haymoz and Hans M.A. Schadee for their article entitled, “Deviant Youth Groups in 30 Countries: Results from the Second International Self-Report Delinquency Study,” that appeared in the September issue of volume 21.

During 2011, the ICJR processed a total of 73 manuscript submissions and re-submissions (71 original articles, 1 research note, and 1 commentary); 4 of which resulted from previous years’ re-submissions and 46 were new submissions in 2011. Comparing the numbers from 2010 to 2011, we experienced a 6% decrease in the total number of manuscripts processed and 5% decrease in the number of new manuscript submissions. A total of 3 of the carry over manuscripts were published in the 2011 volume, and 1 was rejected at the end of the 2011 calendar year. This translates into an acceptance rate of 75% for these carry over submissions. Of the new submission in 2011, 16 were accepted for publication, 14 rejected, 15 received a decision of major revision, and 1 was pending decisions at the close of the calendar year. This translates into an acceptance rate of 30% for the manuscripts submitted and processed during the 2011 calendar year.

Of the 73 manuscripts that were processed by ICJR staff in 2011 to the point of a final decision, 19 achieved an acceptance status (26%) and a total of 15 manuscripts were designated with a final rejection status (20.5%).

Of those manuscripts that were received and acted upon by ICJR staff in 2011, the average turnaround time for a first level decision letter was 43 days. This number represents a 24% decrease over the average first-level processing time (67 days).
experienced during 2010. Of the 2011 submissions that were eventually accepted for publication, the average overall editorial office processing time was 80 days.

This above mentioned activity resulted in the publication of 4 issues of the 2011 volume 21 of the ICJR: issue one containing 3 articles and 13 book reviews; issue two containing 4 articles and 12 book reviews; issue three containing 7 articles and 8 book reviews; and issue four containing 6 articles, 1 summary of recent legal developments, and 9 book reviews. Of additional significance is the fact that issue three of the 2011 volume was a special issue focused on street gangs in an international context that was guest edited by Dr. Charles Katz from Arizona State University.

**Georgia International Law Enforcement Exchange (GILEE) and International Law Enforcement Enterprise (ILEE).** Both GILEE and ILEE carried out 35 programs that included the 19th delegation of Georgia and Minnesota officials training in Israel. GILEE provided training in Georgia to delegation from Kazakhstan, the United Kingdom and Uzbekistan. A total of 77 police officials participated in these intensive programs; more than 3,300 attended various special briefings. ASIS - Greater Atlanta Chapter, BOMA, GILEE, the U.S. Attorney for the Northern District of Georgia, and the U.S. Secret Service held the third summit on Law Enforcement and Business Continuity: *Challenges and Solutions - Anticipating and Managing Local and Global Threats to Business and Our Community.* Federal, state and local agencies as well as corporate representatives and subject matter experts briefed the summit and conducted workshops on Protective Intelligence Investigation, Sovereign Citizens, and on Active Shooter.

A Commander from the Israel Police Division of Identification and Forensic Science (DIFS) visited the Georgia Bureau of Investigation's Division of Forensic Sciences (DOFS) and the Director of DOFS visited the DIFS to exchange methods and learn how to adopt to new challenges. The GBI and the Israel Police exchanged bomb disposal experts. Representative from the GBI and Dr. Robbie Friedmann, participated in the 11th World Summit on Counter Terrorism: "Terrorism's Global Impact," Herzliya, Israel. Dr. Friedmann chaired a panel and made a presentation on incitement and free speech. Dr. Friedmann attended an invitation-only Public Service Summit in Oslo as part of the Nobel Peace Prize event.

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1 The precision of this number is compromised in a downward direction due to the fact that we are unable to calculate accurately the processing time for 7 manuscripts processed and submitted outside of normal channels by the guest editor of the special issue published as the third issue in the 2011 volume.
Faculty service their profession, the criminal justice community, and their local community in a number of ways. To illustrate, faculty served on the editorial boards of the:

1. *American Journal of Criminal Justice* -- Dean Dabney
3. *Feminist Criminology* -- Brenda Blackwell
4. *Journal of Criminal Justice* -- Brian Payne
5. *Journal of Criminal Justice Education* -- Leah Daigle, Brian Payne, Volkan Topalli
7. *Justice Quarterly* -- Brian Payne
8. *Open Journal of Criminology* -- Volkan Topalli

Faculty members have also reviewed manuscripts for a host of scholarly publications and grants for the National Institute of Justice and the National Science Foundation. Finally, they have been active in their professional associations, including the American Society of Criminology, the Academy of Criminal Justice Sciences, and the Southern Criminal Justice Association.

In reference to the criminal justice community, faculty are involved both as advisors and members of groups or committees such as: the Atlanta Police Department, the Crime Victims Advocacy Council, Atlanta Crime Stoppers, Georgia Association of Chiefs of Police, Georgia Peace Officers Standards and Training Council, the Community Policing Committee of the International Association of Chiefs of Police, the Training and Education Committee for the Georgia Association of Chiefs of Police, the Police Foundation Board for the Atlanta Police Department, the Fulton County Courthouse Security Commission, the Advisory Board for the International Institute for Counterterrorism (in the Interdisciplinary Center, Herzliya, Israel), the Academic Committee on Harm Prioritization Scale, Royal Canadian Mounted Police, and the International Association of Chiefs of Police. Their involvement in the community includes performing various service activities for groups or organizations such as English Avenue Community Public Safety Committee, American Association of University Women, Central Atlanta Progress, Eagle’s Nest Ministries, the Jewish Federation of Greater Atlanta, and the Turkish American Cultural Association of Georgia.

**C. PLANNING**

**1. GOALS FOR 2011**
   A. Increase grant funding
   B. Recruit and admit second cohort of PhD students
   C. Integrate additional PhD courses into curricula
   D. Increase interdisciplinary research
E. Develop alumni advisory board
F. Hire faculty member (NTT) to teach in Alpharetta and downtown
G. Complete departmental action plan through working with AYS dean’s office
H. Submit proposal for Second Century funding
I. Develop advising program that better meets needs of students than the current model does.
J. Transition department to Andrew Young School of Policy Studies

2. ACCOMPLISHMENTS IN 2011
A. Our second cohort of PhD students was admitted.
B. The Department sponsored three receptions for students and internship agencies.
C. Faculty increased the number of grant submissions and funding.
D. Proposal for Second Century funding was submitted.
E. A PhD program handbook was approved. Policies and procedures to guide the implementation of the program have been developed.
F. Procedures for administering the comprehensives examinations were developed.
H. Alpharetta program was developed.
I. Graduate Criminal Justice Student Association developed
J. Department transitioned to AYSPS
I. Jodi Yu hired as NTT faculty member
J. Scott Jacques hired as assistant professor in Fall 2011 to begin in Fall 2012

3. GOALS FOR 2012
A. Increase grant funding
B. Recruit and admit third cohort of PhD students
C. Integrate additional PhD courses into curricula
D. Increase published research
E. Develop alumni advisory board
F. Hire faculty member (NTT) to teach in Alpharetta and downtown
G. Complete departmental action plan through working with AYS dean’s office
H. Submit proposal for Second Century Initiative funding
I. Revise department bylaws
J. Develop department workload policy
K. Develop strategic plan for implementing items in action plan
Appendix

INTERNSHIP AGENCY LIST

Corrections:
Alternative Choices Corporation
Atlanta Day Reporting Center
Clayton County Correctional Institution
Clayton Diversion Center
Cobb County State Court – Probation
Cobb County Superior Court
Community Corrections Corp.
Crawford Support Systems, Inc. – Drug Rehab
DeKalb County Probation
Dismas Charities, Inc.
Federal Bureau of Prisons
Federal Bureau of Prisons – Transitional Services Program
Fulton County Pre-Trial
Gainesville Diversion Center
Georgia Department of Corrections
Georgia Department of Corrections – Special Supervision Unit
Georgia Department of Corrections – Central DeKalb Probation Office
Georgia Department of Corrections – Douglasville State Probation Office
Georgia Department of Corrections – McDonough Probation Office
Georgia Department of Corrections – Atlanta Probation Office
Georgia Department of Corrections – Probation Division
Georgia Department of Corrections – South Fulton Office
Georgia Department of Corrections – Volunteer Probation Officer Program
Georgia Department of Corrections – Winder Probation Office
Georgia Probation Management, Inc.
Griffin Judicial Circuit – Probation Department
Lawrenceville Probation Office
Georgia Department of Corrections – Cobb Judicial Circuit
Marietta Probation
Metro Transitional Center – Georgia Department of Corrections
Morrow Probation Office
Person to Person Consulting
Professional Probation Services, Inc.
Rockdale – DeKalb Detention Center
Rockdale Judicial Circuit – Conyers Probation Office
Sentinel Offender Services
State Board of Pardons and Parole – North Fulton Parole District
State Board of Pardons and Parole – College Park Unit
Stone Mountain Boot Camp
U.S. Probation Office
Walton County Probation Office
Women’s Services – Georgia Department of Corrections

**Courts:**
- American Civil Liberties Union
- Atlanta Municipal Court
- Atlanta Municipal Court – Community Court
- Barbara Briley, Attorney
- Blue Ridge Judicial Circuit
- The Davis Bozeman Law Firm
- Trinity Office Park
- Child Support Commission
- City of Atlanta – Municipal Court
- Clayton County Magistrate
- Coatsey Ellison, Attorney at Law
- Cobb County Solicitor’s Office
- Cobb Judicial Circuit
- Cowetta Judicial Circuit
- Fulton County Drug Court
- Fulton County Public Defender’s Office
- Clayton County Solicitor General’s Office
- Clayton County Public Defender’s Office
- DeKalb County Solicitor’s Office
- DeKalb County Public Defender’s Office
- District Attorney’s Office – Clayton Judicial Circuit
- District Attorney’s Office – DeKalb County
- District Attorney’s Office – Fulton County
- District Attorney’s Office – Griffin Judicial Circuit
- District Attorney’s Office – Gwinnett County
- Fayette County Justice Center
- Fayette County Superior Court
- Federal Defender Program, Inc.
- Fulton County Conflict Defender Office, Inc.
- Johnson, Fuller & Associates
- Hall, Booth, Smith, & Slover
- Head, Thomas, Webb & Willis, LLC.
- T. Madden & Associates
- Office of the Solicitor General
- Fulton County Superior Court
- Georgia Justice Project
- Judicial Council of Georgia – Administrative Office of the Courts
- Long & Heard, P.A.
- Office of the Georgia Capital Defender
- Georgia Innocence Project
- Gwinnett County Solicitor – General’s Office
- Office of the Solicitor General – State Court of Henry County
Rockdale Judicial Circuit – Rockdale County Courthouse
Scheib, Dennis R. (Criminal Defense Attorney)
Stephenson, Pamela Esq.
State Court of Fulton County
Superior Court of Fulton County
Superior Court of DeKalb County
United States Pretrial Services Agency
Williams, Phyllis (Law Office of)

Forensics:
Fulton County Medical Examiner’s Office

Juvenile Justice:
Clayton County Juvenile Court
Clayton Department of Children and Youth Services – Clayton Court Services/CTC
Cobb County Juvenile Court
DeKalb Community School
DeKalb Juvenile Court
DeKalb Department of Family and Child Services
DeKalb Regional Youth Detention Center
Department of Juvenile Justice
Fulton County Juvenile Court
Fulton County Schools
Georgia Council on Child Abuse, Inc.
Griffin RYDC
Gwinnett Regional Youth Development Center
Juvenile Court
Juvenile Court of Gwinnett County
Gwinnett County Juvenile Court
Marietta Regional Youth Detention Center
Metro Regional Youth Detention Center
Newton Court Services
Project Destiny New Birth Church
Wesley Chapel Multi-Service Center
Paulding County – Georgia Department of Juvenile Justice

Law:
Council of Superior Court of Judges of Georgia
Georgia Trail Layers Associates

Law Enforcement:
Alpharetta Police Department
Austell Police Department
Bureau of ATF – Atlanta Field Division
Clarkston Police Department
Clayton County Narcotics
Clayton County Police Department
Clayton County Sheriff’s Office
Cobb County Police Department – Internal Affairs
Conyers Police Department
Coweta County Sheriff’s Office
Dalton Police Department
DeKalb County Department of Public Safety
DeKalb County Schools – Dept. of Public Safety
Department of Homeland Security
Department of Natural Resources
Doraville Police Department
Douglasville Police Department
Drug Enforcement Administration
Duluth Police Department
East Metro Drug Enforcement Team
East Point Police Department
Fulton Park Police Department
Fulton County Police Department
Gainesville Police Department
Georgia Association of Chiefs of Police
Georgia Bureau of Investigation
Georgia State Medical Board
Georgia State University Police
Gwinnett County Police Department
Georgia Police Academy
Griffin Police Department
Helen Police Department
Henry County Bureau of Police Services
Henry County Police Department
Jackson Police Department
Marietta Police Department
MARTA
Monroe Police Department
Morrow Police Department
Norcross Police Department
Peachtree City Police Department
Pine Lake Police Department
Provost Marshall’s Office
Riverdale Police Department
Roswell Police Department
Sandy Spring Police Department
Smyrna Police Department
Snellville Police Department
City of Stone Mountain Police
U.S. Dept. of Agriculture
U.S. Dept. of Veterans Affairs
U.S. Environment Protection Agency
U.S. General Services Administration (JI-4)
U.S. Marshal’s Service
U.S. Postal Inspection Service
U.S. Secret Service

Private Security:
Allied Barton Security
Bell South
City of Atlanta – Department of Aviation Hartsfield-Jackson Atlanta International Airport
Crawford Long Hospital – Security Department
Delta Air Lines, Inc.
Grady Memorial Hospital – Security Department
Hyatt Regency Atlanta
Six Flags Over Georgia – Security Department
Target – Perimeter
The Sports Authority
Sun Trust Bank – Financial Intelligence Unit

Sheriff Departments:
Cobb County Sheriff’s Office
DeKalb County Sheriff
Fayette County Sheriff’s Department
Fulton County Sheriff’s Department
Georgia Sheriffs Association
Gwinnett County Sheriff’s Department
Rockdale County Sheriff’s Department

Research:
Applied Research Services, Inc.
Atlanta Downtown Improvement District
Criminal Justice Coordinating Council
Governor’s Office of Highway Safety
Georgia Department of Corrections
Metropolitan Atlanta Crime Commission
North Central Georgia Law Enforcement Academy

Victimization:
Council on Battered Women
Crime Victims Advocacy Council
Georgia Commission on Family Violence
MADD (Mothers Against Drunk Driving)
Gwinnett County Solicitor – General’s Office
Office of the Solicitor General – State Court of Henry County
Victim Services Program – Clayton County Solicitor General’s Office
Victim Witness – District Attorney’s Office
Victim Assistance – Office of the Fulton County Solicitor General
Victim-Witness Assistance Program – Office of the District Attorney
Victim Witness Assistance Program – Atlanta Municipal Court Building
Victim Services – Superior Court of Henry County
Victim Witness Assistance Program – Rockdale Judicial Circuit
Victim Witness Assistance Program – Fayette County Complex
Victim Assistance Program – Sheriff’s Department Walton County

**Miscellaneous:**
Southern Center for Human Rights